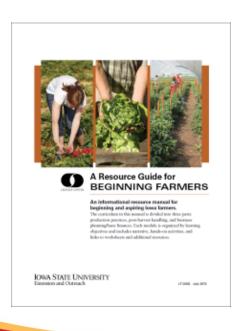
# Developing a resource guide for beginning farmers.



NIFTI Field School – October 7<sup>th</sup>
Alice Topaloff

**Healthy People. Environments. Economies.** 

- 1. Context: Iowa, ISU and beginning farmers.
- 2. Building the guide.



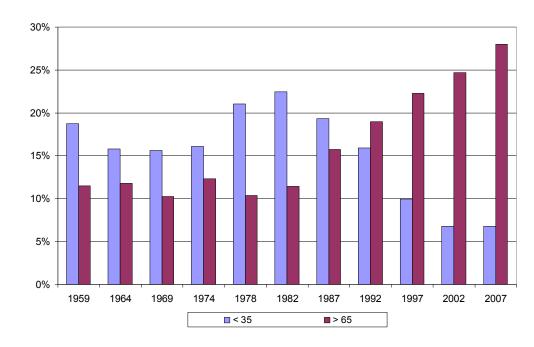
## Beginning Farmer Center



## ISU's growing interest in 'alternative' agriculture

- Increasing local foods markets
- Falling commodity prices
- Aging farmer demographics
- Job creation





### Leopold Center for Sustainable Agriculture

- Strong supporter of alternative, sustainable agriculture systems.
- One of the Center's priorities is to support beginning farmers.





### Beginning farmers in Iowa

- Increasing number of people from a nonfarming background wanting to get into farming.
- Beginning farmer programs in Iowa
  - Beginning Farmer Center (ISU)
  - Labor 4 Learning, Saving Incentive Program (SIP)
  - Harvest our Potential (WFAN)
  - Global Greens (LSI)
  - Apprenticeship program? Other incubator farms?

### Iowa State University's role?



- Research and educational institution.
- ISU = great resources that are very well hidden.

## Step 1: Building the curriculum structure.

### Existing curricula from:

- Farm Incubator Toolkit
- Cornell Extension
- University of Illinois
- Community CROPS
- OSU Growing Farms
- VSAT Program (veterans)
- Angelic Organics Learning Center
- Elma C Lomax
- ...

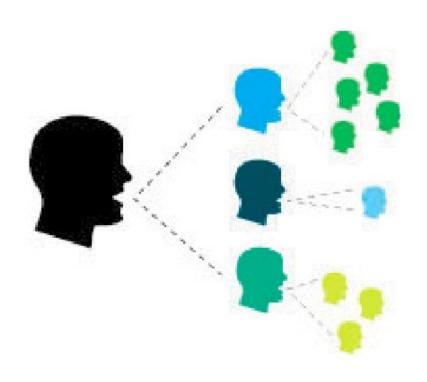


- ✓ Topics
- ✓ Structure
- √ Format

Extension and Outreach

### Step 2: Finding resources.

"Snowball sampling"



### Step 3: Proofing.

- ISU Extension community of practice
- Groups supporting beginning farmers
- Beginning and aspiring farmers

## Result: a Beginning Farmer Resource Guide

- Extension: from 'experts' to supporters.
  - → Resource Guide
- A product adaptable to local realities.

### Three parts, 21 modules

#### A. Production

- 1. Soil
- 2. Composting
- 3. Plant biology
- 4. Irrigation systems
- Field preparation and planting
- 6. Insect control
- 7. Weed management
- Plant pathology
- 9. Season extension
- 10. Cover cropping
- 11. Equipment
- 12. Whole farm management

### B. Post-harvest handling and food safety

- 1. Harvesting and storing
- 2. Food safety
- 3. Seed saving

### C. Business planning and financing

- Starting out with financial management
- 2. Writing a business plan:
- What you have
- Where you want to go
- What routes will take you there
- 3. Farm data collection and organization
- 4. Organizing basic financial information
- Financing from loan providers and federal agencies

### IOWA STATE UNIVERSITY Extension and Outreach

#### Modules **CONTENT** and **MODULE 1: Soil** OUTCOME Narrative Soil science and biology Soil Management Pasics, New Farms for New Americans, This simple Soil testing presentation covers the basics of soil management, including soil fertility, management practices, pests and diseases, and information on organic ) Sull management and health versus conventional agriculture. History of the pr http://nesfp.nutrition.tufts.edu/resources/organic-production-and-soil-management Hands-on activity · Nutrient deficiency symptoms: Do crops show signs of stress or stunted growth during wet or dry periods? · Is the soil compacted? Does it plow up cloddy and take a lot of secondary tillage to prepare a fine seedbed? · Does the soil crust over easily, or are there signs of runoff and erosion? Test a soil sample using methods learned (see page 274 in SARE's publication\* on soils for examples). Discuss how it can be improved (see page 286 in SARE's publication\* on soils for examples). Worksheet Guruen Soil Management, Henry Taber, ISU Extension and Outreach. To manage soil more effectively, learn about tillage, integrating organic matter, soil testing and pH, fertilizer application and more. store.extension.iastate.edu/Product/Garden-Soil-Management Additional resources CONTACT · Bunning Sons for Better Crops, 3rd edition, SARE\*. A reference on ecological soil management. It provides step-by-step information on **Ajay Nair** Assistant professor soil-improving practices as well as in-depth background ranging from Horticulture what soil is to organic matter. Iowa State University www.sare.org/Learning-Center/Books/Building-Soils-for-Better-Cropsnairajay@iastate.edu . Soil and Land Use, ISU Extension and Outreach. Contains data on lowa's soil, www.extension.iastate.edu/soils • Soil Sample Information Sheet for Horticulture Crops, ISU Extension and Outreach. Download this publication to submit soil samples for analysis at the ISU Soil Plant Analysis Laboratory. store.extension.iastate.edu/Product/Soil-sample-information-sheet-forhorticulture-crops · Soil Quality in Organic Agricultural Systems, Kathleen Delate, ISU Extension and Outreach. Covers all topics from crop rotation to amendments, store.extension.iastate.edu/Product/Soil-Quality-in-

10 A Reference Guide for Beginning Farmers

Organic-Agricultural-Systems

### IOWA STATE UNIVERSITY Extension and Outreach

**Healthy People. Environments. Economies.** 

### And!





- List of contacts by topics
- Organizations and programs that support beginning farmers:



- Online courses
- Practical experiences
- Incubators
- Business plan courses
- Access to capital
- Access to land



### The Farming Institute









### IOWA STATE UNIVERSITY Extension and Outreach

### Application target.

- Resource guide for growers looking for information, contacts, and programs available.
- Base to build a curriculum on.

### Current application.

- Guide for resources available in lowa.
- Prison garden training.
- Apprenticeship program (?)



Vegetable garden at ICIW (photo by Alison Weidemann)

### Thank you!

Publication available at:

http:// store.extension.iastate.edu/ Product/A-Resource-Guidefor-Beginning-Farmers

Contact – Topaloff@iastate.edu





#### An informational resource manual for beginning and aspiring lows farmers.

The controllers in this manual is divided into three parts: production practices, post-horwork handling, and business planning/basic features. Each module is organized by learning objectives and includes memories, hands-on activities, and leaks to workshapen and additional insurance.

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### IOWA STATE UNIVERSITY Extension and Outreach

**Healthy People. Environments. Economies.** 



### **Developing Curriculum**

- Background
- Farmer needs
  - Understanding training needs and identifying your role
- Self evaluation
  - SWOT and resources in the community
- Knowing your audience
  - Demographics, education and demand
- Existing models
  - Content, format and availability
- Exploring the reality of adapting a curriculum





## **LOCAL FIRST**

Lowcountry Local First, founded in 2007, advocates the benefits of a local living economy by strengthening community support of our local independent businesses & farmers. Buy Local and Eat Local initiatives provide training, networking, education and outreach.







Over 500 Business Members



Launched Local Works Co-working



Hosts annual GOODBusiness Summit



Provides monthly networking events and ongoing advocacy



Advocated for municipal local preference option



Over 180 farmers served



Launched first farming apprenticeship & incubator farm (Dirt Works) in SC



Graduated over 107 farming apprentices since 2010



Provides monthly farmer training, field trips, and networking



Consumer Education and Outreach





### **Growing New Farmers**

- Sustainable Ag Certificate & Apprenticeship
- Dirt Works Incubator Farm
- Land Match



### Farm Services

Growers Groups, Workshops, Listserv



### Consumer Education and Outreach

Eat Local Month, Farm Fresh Food Guides, Ripe
 Charts

### **Growing New Farmers**



- The Growing New Farmers Project (GNFP) Sustainable Agriculture Certificate and Apprenticeship provides aspiring farmers with lowcost opportunities to train, network, and mentor.
- 5-month curriculum based program with coursework and field days (M/ W) covering core concepts in sustainable agriculture and farm business.



### **Growing New Farmers**

- \$2,000 for program with scholarships available.
- Indoor and outdoor experiential learning
- Participate in Lowcountry Growers' Group
- Farm tours and field trips throughout the area

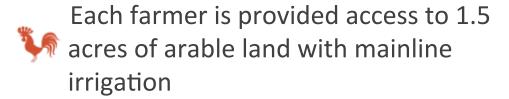




### **Dirt Works Incubator Farm**

The farm was launched 2012 building off the growth & demand created by the apprentice program & includes a one-acre teaching farm.



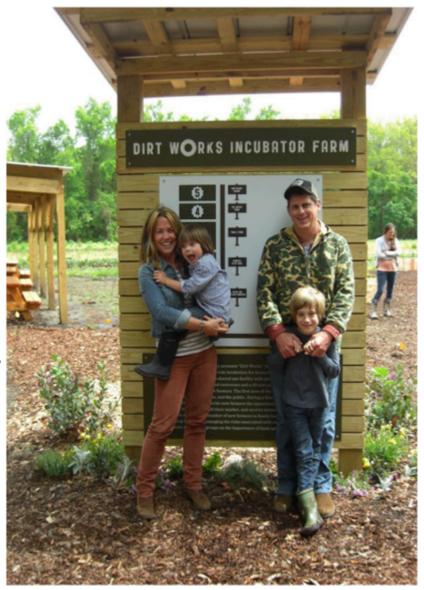


Access to packing facilities, walk-in cooler, tractor, attachments, hand-tools, storage, restrooms, walk-in cooler.

nirt Works Farm Alliance

🗽 Full-time Farm Manager

🗽 One-on-one business stewardship





### **GOODFarming Workshops:**

Modeled after the C.R.A.F.T. concept of farmer to farmer training and tours of local farms but facilitated by the organization and includes coordinated trainings by topic. Allows us to cover advanced topics.



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### What do farmers need to know?

- The reality of what it means to be a farmer.
- Production
- Equipment
- Recordkeeping
- Market
- Business planning
- Legal
- Financial
- Management



https://allresourceupdates.files.wordpress.com/2013/05/jack-of-all-trades-jpeg.jpg



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### **Self-evaluation**

#### **Organizational Capacity**

- What are your organizational strengths?
- Expertise of staff?
- Existing experts in your area?
- Potential partner organizations?
- Serving your mission while meeting the needs of the community?

### **SWOT ANALYSIS**





### **Self-evaluation**

- Don't try to be everything to everyone.
- Work with other organizations to meet the needs (example SCORE).
- Shape a program to fit the needs of your community and your organizational capacity
  - Know the limits caused by funding, staff expertise, etc.
  - Be prepared to grow slowly and adapt often.
  - Be careful not to overpromise (to participants OR funders).



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### **Knowing your audience**

- 20% of farms are owned by farmers with 10 years or less experience
- More likely to be women
- More likely to have a college degree and have a major occupation other than farming
- Only 17% of beginning farmers grossed over \$25,000 compared to 34% of established farms.
- More likely to have livestock as a major component of their business.



### **Knowing your audience**

- Urban versus rural or both?
- Scale (small, mid or large)?
- Livestock, vegetables or both?
- Market opportunities?
- Targeted to immigrants, veterans, other?
- Production styles (small scale intensive, permaculture, cooperative etc.)





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# **New Farmer Training Models**

Program Type	Example		
Four Year Collegiate	NC State and Clemson (SC)		
Technical Colleges and Certificates	CCCC (NC) and UC Santa Cruz (CA)		
For-profit Farm Training	Polyface (VA), Pie Ranch (CA), Growing Growers (KS)		
Incubator Farm	Intervale (VT) and Viva Farms (WA)		
Combined Programs	LLF Growing New Farmers (SC), The Seed Farm (PA), CEFS (NC), Rogue Farm Corps (OR)		
Online or Open Sourced	Cornell, Georgia Organics, Iowa State		

### **Existing Curriculum**

- There are a number of organizations that have published curriculums- both free and available for purchase.
- Core components but content often varies by focus and target audience.
- Limiting factors are your own capacity, time, knowledge and budget.





#### An informational resource manual for beginning and aspiring lowa farmers.

The curriculum in this manual is divided into three parts: production practices, post-harvest handling, and business planningbasic finances. Each module is organized by learning objectives and includes narrative, hands-on activities, and links to worksheets and additional resources.



### **Existing Curriculums**

- https://georgiaorganics.org/for-farmers/ fundamentals-of-organic-farming-andgardening-an-instructors-guide-revisedfor-2009/
- https://www.leopold.iastate.edu/pubs-andpapers/2015-07-resource-guide-beginningfarmers
- https://attra.ncat.org/intern\_handbook/



### **Existing Curriculum**

- We created a spreadsheet to evaluate the structure of programs across the US that we thought were most similar to ours.
- Rogue Farm Corps program was selected due to its combined classroom and mentor model similar to ours and their open sourced

curriculum.











Download the entire curriculum as a 571K PDF.

Thirty-five modules represent outlines and notes for farmers to discuss various sustainable agriculture topics with their interns.

#### Curriculum:

- Biodynamics
- Composting
- Cover Crops
- Crop Rotation
- Community Supported Agriculture (CSA)
- Direct Seeding
- Entomology
- Farm Records
- Farming on the Wild Side (Conservation)
- Financial Records
- GMOs (Genetically Modified Organisms)
- Goat Husbandry/Milking
- · Grazing Systems

#### Greenhouse 101

- Hedgerows
- The History of Food & Agriculture
- Irrigation
- Organizing 101: Farm & Food Advocacy
- Plant Pathogens
- Poultry
- Seeds
- Soil Science
- Transplanting
- Water Harvest Through Keyline Design
- · Weed Management
- Winter Farming

#### Field study modules include:

- Direct Seeding
- Harvest/Post-harvest Handling and Food Safety
- Milking
- · Starting Plants in a Greenhouse

- Tractor 101
- Transplanting (Field Study)
- Tree Planting
- · Weed Management (Field Study)



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### **Adapting Curriculum**

- Growing new farmers program started as 80% mentorship with 20% class-time.
- Continued demand for more structured information, more subject coverage and an consistent experience for all regardless of mentor.
- Limited staff and budget but access to acreage at Dirt Works and willing partners.



### **Adapting Curriculum**

#### Outline

Learning objectives, key terms, topic overview, mentor questions

#### Presentation

- Created presentations to follow format of outline.
- Resources Page
  - Online, videos and books
- Videos and working documents



#### **Growing New Farmers**



- Growing New Farmers (GNF)
   Sustainable Agriculture
   Certificate & Apprenticeship
   provides aspiring farmers with
   low-cost opportunities to
   train, network and mentor.
- 5-month curriculum based program with coursework and field days (M/W) covering core concepts in sustainable agriculture and farm business.



# **Certificate in Sustainable Ag**

Participants will receive a minimum of 350 training hours (up to 550 with apprenticeship), 30 Continuing education credits and receive a Certificate of Sustainable Agriculture from the College of Charleston through the JobBridge program.





# **Certificate in Sustainable Ag**

 Core concepts covered at an <u>intro level</u>: soil health, greenhouses and seeding, cover cropping, pest & disease management, irrigation, crop planning and rotation, food safety and good agricultural practices (GAP) certification, budgeting and record keeping, growing for a Community Supported Agriculture (CSA), wholesale, direct, and farmers markets, cultivation/weed management, season extension options, business planning, financial planning, postharvest handling and production certifications.



# **Certificate in Sustainable Ag**



 Minimum weekly time commitment required is 8 hours: one (3-hour) evening class with instruction and discussion + one (4-hour) morning on the farm working with guided supervision or a field trip) and 1 hour min. required reading per week.

# Week at a glance

#### Mondays:

 Classroom based training focused on curriculum for introductory level information.

#### Wednesdays:

 On-farm field based trainings and field trips to follow-up on classroom training with application on farm.

#### Apprenticeship (days flexible):

 Interested participants will be matched with potential mentors to provide hands-on experience on a working farm. Targeted to meet market and production specific interest of each candidate. Limited based on availability.



#### **Growing New Farmers**



#### 2015 Role Call:

24 participants

**Age:** 23 to 65

Careers: Teachers, Food & Beverage, Non-profit employees, Students, Small Business Owners

Interests: Vegetables, chickens, goats, bees, fruit trees, and educational farming.

#### **Evaluation**

 To ensure the curriculum is truly teaching the core concepts to participants there are a series of evaluation tools, surveys and interviews conducted.

	2013 Season		
1. Fertility and Soil Management	No exposure	Some exposure	Some exposure and some competency
Core Competencies			
Planning soil building crops	1	2	3
Planting and managing soil building crops	1	2	3
Understanding the basics of soil health	1	2	3
Crop incorporation	1	2	3
Organic matter management	1	2	3
Understanding soil testing	1	2	3
Managing off-farm inputs (compost, fertilizers, minerals)	1	2	3
Additional Competencies			
Fundamentals of composting	1	2	3
Hand-built compost	1	2	3
Manure windrows	1	2	3
Living mulch systems	1	2	3



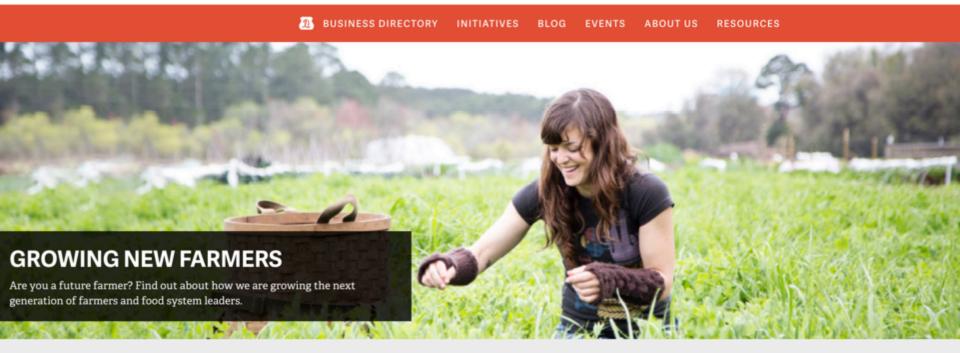
#### **Lessons Learned**

- Be honest with yourself!
- Staff can be the greatest limiting factor.
- Be flexible and adapt to meet the needs of participants.
- Leave room for content selected by participants.

- Don't re-invent the wheel.
- Use videos and documentaries when possible.
- Communicate your program clearly with prospective participants.







Lowcountry Local First is a nonprofit advocate for local, independent businesses and a resource for the community members they serve.

We're working to create jobs and grow the Lowcountry economy by empowering local makers, growers and service providers.

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